



**Board of Directors Retreat**

Friday, November 4, 2016

Location 1: National Civil Rights Museum 450 Mulberry St, Memphis, TN 38103

Meeting Conference Line: 1-415-655-0381; Passcode: 382-455-687#

<u>Agenda</u>	
I.	<p><b>Public Business Meeting</b>  <b>Board Members Present:</b> Jonathan Garfinkel, Kay Hong, Beth Hunkapiller, Nisa Frank, Warren Felson, Jim Boyd, Steven Merrill and Leslie Hume were present in Location 1.  <b>Staff Present:</b> Carolyn Hack, D'Lonra Ellis, Alejandra Chavez, Mary Cha-Caswell, Mala Batra, Delphine Sherman, Allison Leslie, Bess Kennedy, Willette Thomas, Matt Seigel, Kahlmus Eatman, Joseph Gettys and Nickalous Manning were present in Location 1.  <b>Guests Present:</b> Lydia Hoffman and Darryl Cobb. Marcus C. Robinson was absent due to family emergency.  <b>Call to Order:</b> The meeting was called to order by Jonathan Garfinkel at 8:53 am. Quorum for the meeting was confirmed.</p>
II.	<p><b>Changes to the Agenda:</b> There were no changes to the agenda.</p>
III.	<p><b>Public Comments Not on the Agenda:</b> There were no public comments.</p>
IV.	<p><b>Chairperson and CEO Comments:</b> There were no reports from the Chairperson. CEO Carolyn Hack mentioned that the goals for this day were to talk concretely about Aspire Memphis, to reflect on Aspire's journey in Memphis, and to discuss potential growth opportunities in Memphis. She then introduced Joseph Gettys, Director of Special Education and reintroduced Kahlmus Eatman, Senior Director of Operations in Memphis and Nickolaus Manning, Director of Secondary. Finally, Carolyn introduced the two guests at this meeting: Lydia Hoffman and Darryl Cobb of Charter School Growth Fund.</p>
V.	<p><b>Observation and Discussion</b></p>
A.	<p>The Board reflected on their time in Memphis and discussed what Aspire should focus on as it evaluates its future impact in the region. Kahlmus Eatman presented on the history of Aspire in Memphis; key metrics to assess growth for next year; Aspire's academic performance, finances, and enrollment; and the political climate in Memphis. Darryl and Lydia then talked to the Board about the educational reform movement and charter schools in Memphis over the last five years. They also talked about Charter School Growth Fund's partnership with Aspire, dating back to 2007, and how it has evolved. Finally, Allison Leslie shared with the Board that Aspire has been approached by the Achievement School District and by another charter management organization in Tennessee to take over existing charter schools in Memphis. The Board helped Aspire Memphis identify and weigh the factors that will influence the growth decision. No decisions were made.</p>
VI.	<p><b>Adjournment:</b> The meeting adjourned at 12:00 PM.</p>

Approved this 8<sup>th</sup> Day of December, 2016 in Oakland, CA.

D'Lonra Ellis, Board Secretary